## BUILDING THE PUBLIC HEALTH SYSTEM OF THE FUTURE

#### **Health Care Unscrambled 2022**

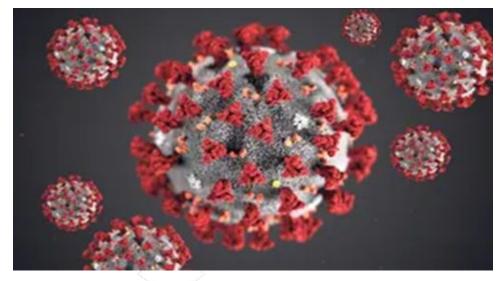
Georgians For A Healthy Future January 11, 2022

Georges C. Benjamin, MD, MACP, FACEP(E), FNAPA Executive Director



## The Practice Environment For Public Health Today

- A renewed focus on Infectious diseases
- Chronic diseases & injury still predominate
- Social determinants visible as an underlying health factor
- Health risks globalized
- Aging and more diverse population





## The Practice Environment For Public Health Today

- Social media & Internet now drives health behavior
- Disruptive technologies abound
- Public health is now visible
- Health policy now <u>OVERTLY VERY</u> political





## Federal, State & Local Partnership



**Nongovernmental Associations** 



# The Public Health System Developed Over Time

- The overall system is not designed or resourced to meet strategic needs of the nation
- Patchwork of programs and funding streams to address health promotion, disease prevention and health protection
- Emergency preparedness capacities also developed over time through a series of episodic funding streams
  - Federal funding reduced by 50% for hospitals & 33% for public health since 2003



# **Governance & Management**

- Governmental public health Has the legal responsibility for the health of the community
- Governed locally & managed as a partnership
- Relies on some nonprofit organizations to expand its operational & early warning capacities:
  - ASTHO
  - NACCHO
  - APHL
  - CSTE
  - CDC Foundation



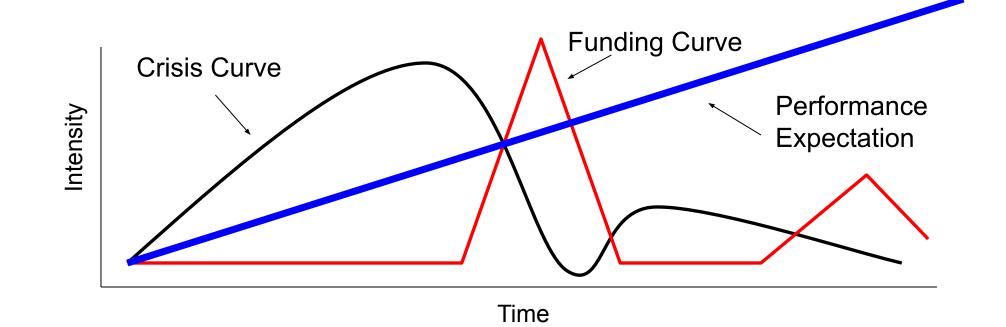


# **Public Health Legal Authority Now Threatened** Jacobson vs Massachusetts - 1905



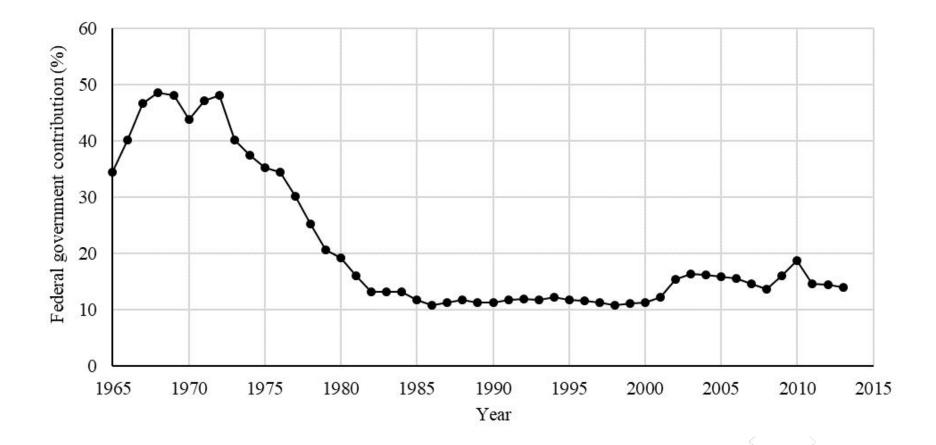


## Public Health Still Operates In An Incongruent Fiscal Environment





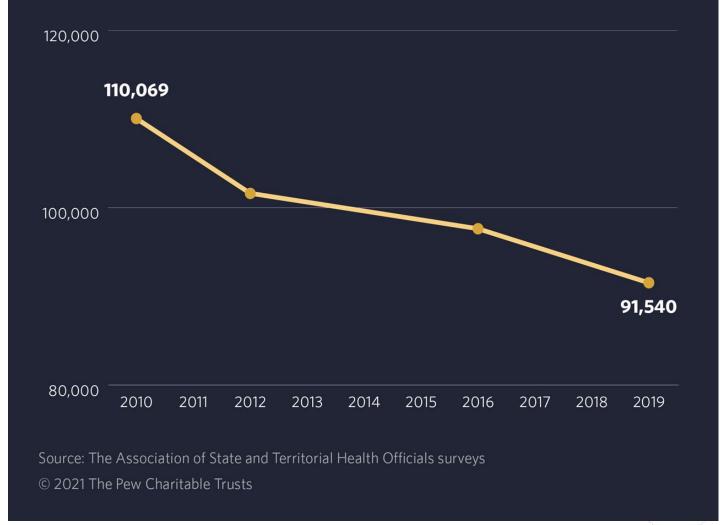
## Public Health Infrastructure Inadequate Funding





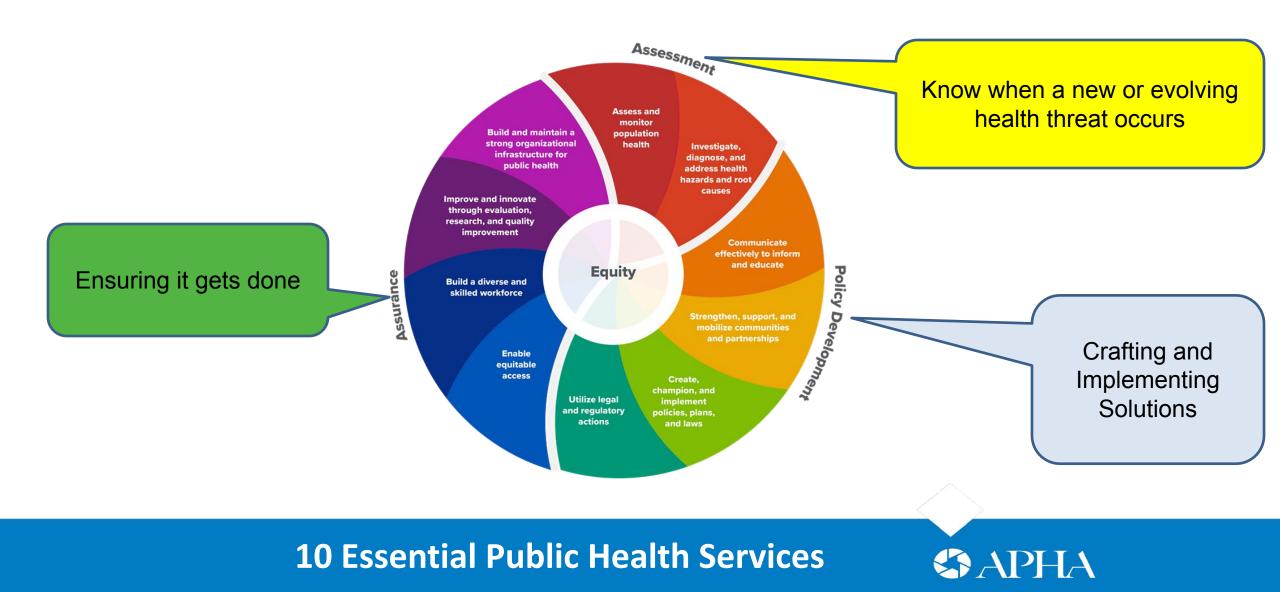
#### State Public Health Workforce Declines

The number of full-time state public health care workers dropped by more than 16% in the decade before the COVID-19 pandemic.





### **Basic work has not changed**







December 2019: Cluster of Severe Pneumonia Wuhan China

# COVID-19 – Worse Pandemic In Over 100 Years



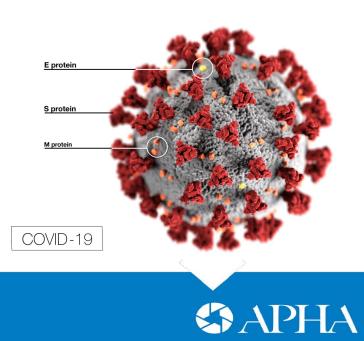
## **Overall Systems Failures**

- Failure of leadership & accountability
- Pandemic preparedness not based on a universal pandemic model
- Much of what happened was predictable based on history, prior emergency experience and evaluations
- Not a failure of science and technological discovery
- <u>Major failure of resources, capacity building, deployment of science and technology & the processes of readiness for preparedness and response</u>
- Single points of failure Testing, supply lines



## **Five Examples**

- Pathogenic disease surveillance & laboratory capacity
- Data & information capacity
- Science & risk communication
- Health inequities
- Vaccinations



# Pathogenic Disease Surveillance Capacity Limited

- Siloed disease reporting systems
- Advance molecular detection capacity limited
- Genome sequencing capacity & variants cataloging rudimentary
- Modelling capacity limited



# **Disease Surveillance &** Laboratory Capacity



- Pre-analytic capacity Supply chain fragile, federal stockpile inadequate, regulatory model for testing in emergencies problematic
- Analytic capacity Had technical knowledge but inadequate access to best technology and limited capacity to scale up



## Data Sharing: A Major Problem



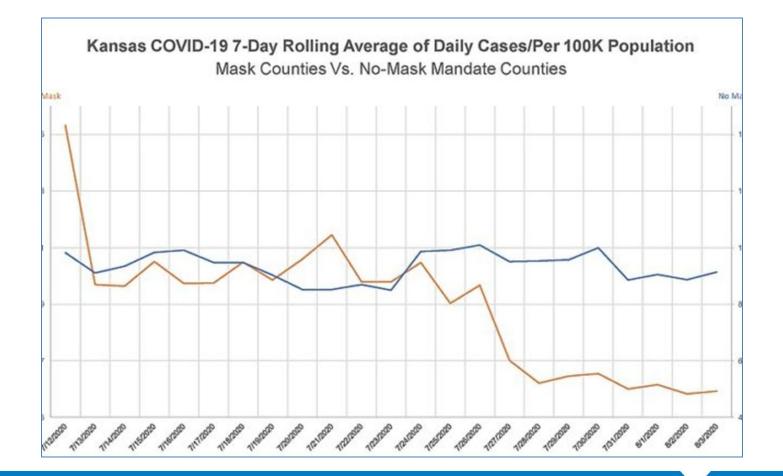
- Old data systems
- Paper based systems
- Inadequate interoperability
- Demographic data (race & ethnicity) often incomplete
- Inadequate surveillance systems



#### **Risk & science communication**

#### APHA

### Communicating Evolving Knowledge: Actually, Masks Work





## **The Communication Challenges Continue**



#### For C.D.C.'s Walensky, a Steep Learning Curve On Messaging - New York Times 1/6/21



## Societal Determinates Drove COVID-19 Inequities

• Exposure

Public facing occupationsDelayed sheltering in place

Susceptibility

-Prevalence of chronic disease

Social conditions

 Lack of paid sick leave
 Poverty
 Housing situation
 Structural Racism



#### COVID-19 Cases, Hospitalizations, and Deaths by Race/Ethnicity

Rate ratios compared to White, Non-Hispanic persons	American Indian or Alaska Native, Non-Hispanic persons	Asian, Non-Hispanic persons	Black or African American, Non-Hispanic persons	Hispanic or Latino persons
Cases <sup>1</sup>	1.9x	0.7x	1.1x	1.3x
Hospitalization <sup>2</sup>	3.7x	1.1x	2.9x	3.2x
Death <sup>3</sup>	2.4x	1.0x	1.9x	2.3x

Race and ethnicity are risk markers for other underlying conditions that affect health, including socioeconomic status, access to health care, and exposure to the virus related to occupation, e.g., among frontline, essential, and critical infrastructure workers.

#### How to Slow the Spread of COVID-19



Wear a mask

Stay 6 feet apart



Avoid crowds and poorly ventilated spaces



Wash your hands

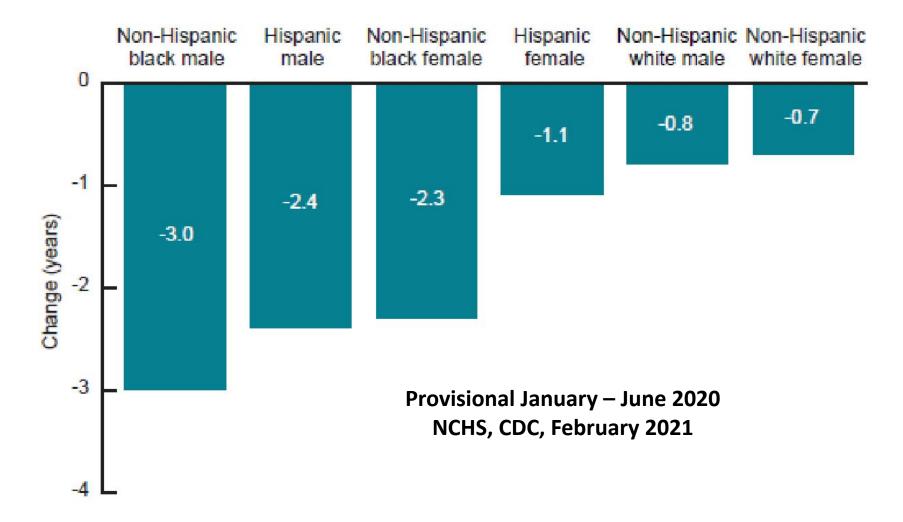


CS319360-A 02/12/2021





#### Figure 4. Change in life expectancy at birth, by Hispanic origin and race and sex: United States, 2019 and 2020









## **Fast Science Works: Operation Warp Speed**

Sound strategic decision to accelerate vaccine discovery & access Built on 20 years of financial investments and partnerships in basic and clinical research



#### **Research - Practice Divide** Getting Shots Into Arms Did Not Get The Same Level Of Early Focus

- Initially, inadequate planning for shot delivery
- Risk communications science untimely use
- Public health systems research knowledge not used effectively for immunizations





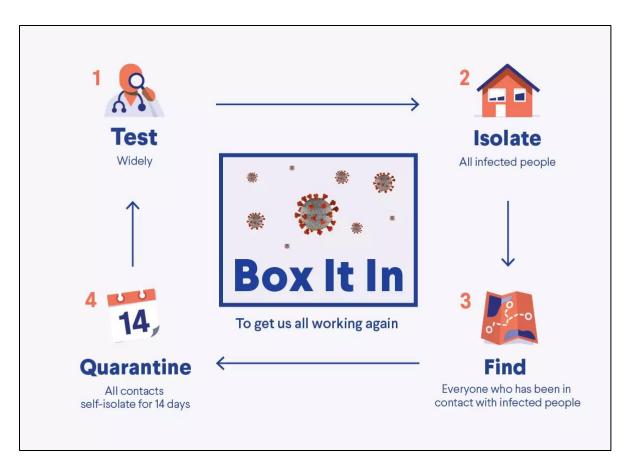
### **Handwashing Works**



- We frequently touch our eyes, nose, and mouth without knowing it
- Viruses & other germs from unwashed hands can get onto objects – Doorknobs, handrails, surfaces tops, or toys

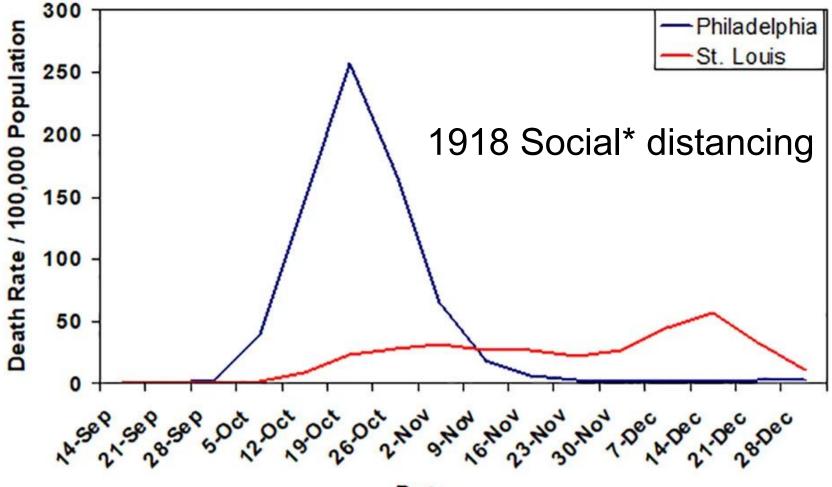


## **Containment Strategies Work**





## **Social Distancing Works**

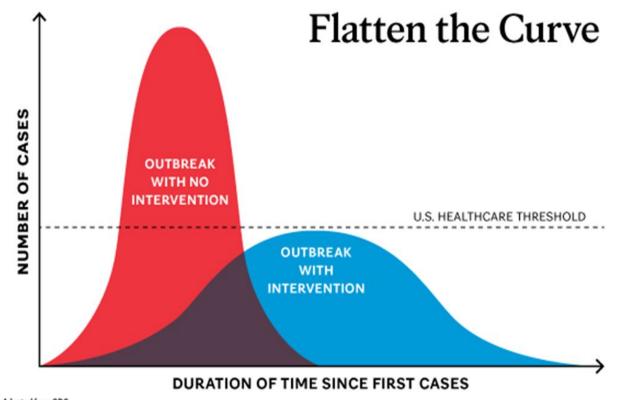


Date



\* Now physical

## **Reduce Health System Burden**





Adapted from CDC

# Therapeutic Interventions Better Over Time

- General supportive care
- Pulmonary management
- Antiviral agents
- Steroids
- Antibody-rich plasma
- Monoclonal antibodies





## **Operation Warp Speed Worked**

Sound strategic decision to accelerate vaccine discovery & access Built on 20 years of financial investments and partnerships in basic and clinical research



## **Vaccines Safe & Effective**

#### National Vaccination Status Eligible Population

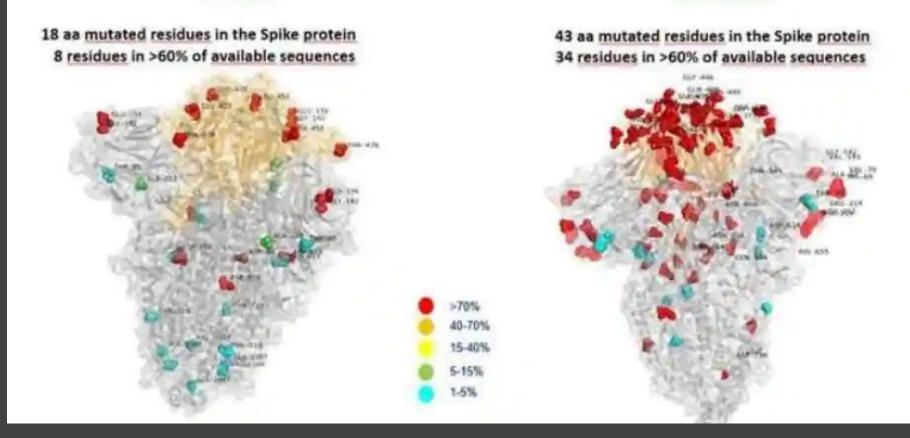


206 Million fully vaccinated -78% 1 dose -66% Fully -Boosted 38%

Harvey Zigler – 100 y/o Community Activist

#### Delta

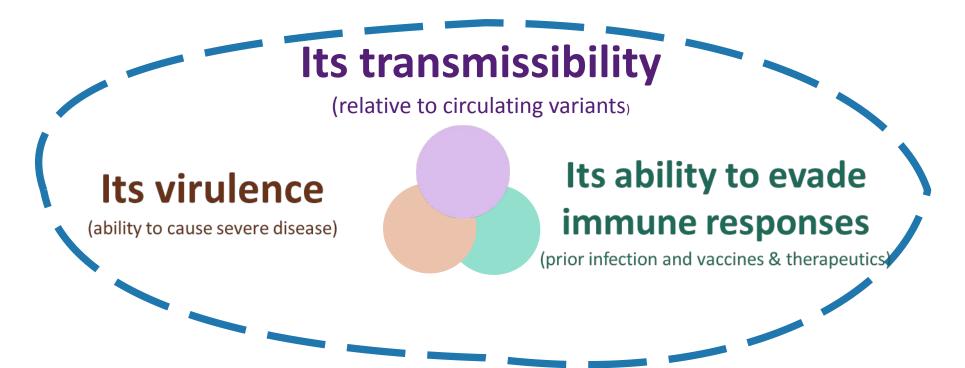
#### Omicron



Pandemic to Endemic???? Omicron - More infectious & less pathogenic

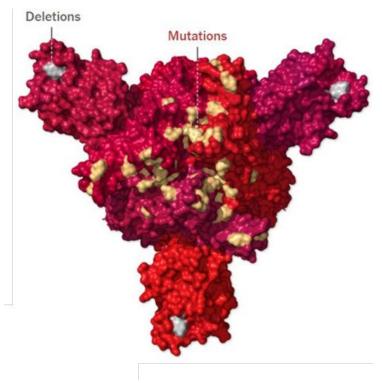
Mutagenic potential not linear

### **Key Properties That Influence The Pathogenicity Of Infectious Viruses**





## **All Viruses Evolve Over Time**



- The more the virus circulates, the more the virus evolves
- Most changes have little to no impact on the virus's properties or behavior
- However, some changes to SARS-CoV-2 lead to the emergence of variants that may affect:
  - Transmissibility
  - Disease severity and presentation
  - Effectiveness of vaccines, therapeutics, diagnostic tools or public health and social measures
- Several SARS-CoV-2 variants have been identified and some have been characterized by WHO as variants of interest (VOI) or variants of concern (VOC)



## **Prevention Strategies to Slow U.S. Spread of Omicron Variant**

- Vaccination
  - Recommended for everyone aged  $\geq$ 5 years
  - Boosters recommended for all persons aged ≥12 years
    - ≥2 months after initial Janssen vaccine, or
    - ≥5 months after completing primary series of Pfizer-BioNTech or Moderna
- Increased use of masking (N95 / KN95 preferred and cloth multiple layers)
- Improved ventilation
- Wider and more frequent testing, including self-testing
- Adherence to guidance on guarantine and isolation



## **The Future of Public Health**





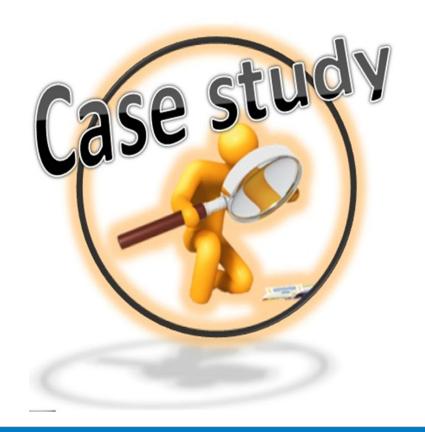
## **A System That Is Robust and Sustainable**

- Public health leader serves as **Chief Health Strategist**
- Agency structured to deliver 10 essential services
- Timely actionable data systems
- Harmonize statutory authorities across jurisdictions
- Adequate & sustainable funding
- Vibrant, cross-sector partnerships
- Accountable accredited systems





## Such A System Would Be Able To Address Health Threats





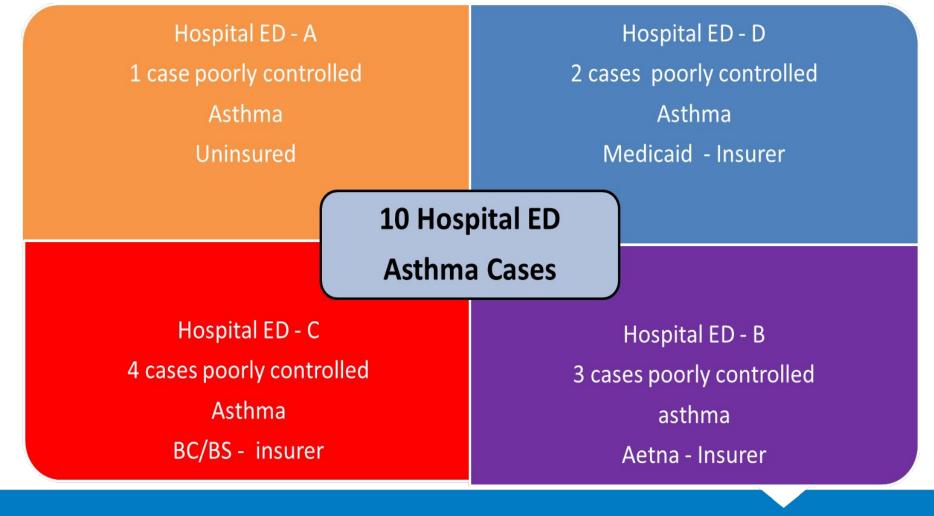
## **Asthma: A Common Clinical Condition**

- Asthma is a common environmental sensitive condition
- Minorities disproportionably impacted
- Asthma attacks a significant barrier to school attendance
- Must know root cause of poor control by clinical <u>&</u> social determinates
- Allows one to craft broad solutions that address both





## **An Unrecognized Outbreak**





## **Enter Public Health**

- Health department notified
- Epidemiological investigation done
  - All cases occurred in kids going to the same school
  - Variance in where they lived
  - All resulted in school absence on similar days
- No single hospital or insurer would pick this up because of small sample size in each ED





#### All Kids Ride On Same Bus





## **Coordinated Community Resources Using Hero's Beyond Health Care**



#### **Bus mechanic**

- School system
- Private hospital
- Public health
- Transportation
- ✔ Reduced ED visits
- Dollars saved
- Health Improved & less disparity
- Less school absenteeism
- ✔ Transportation safer



# Such An Integrated System Can Address Any Health Threat

- Emerging or reemerging infectious diseases
- Chronic diseases
- Severe weather from climate change
- Product contamination
- Injury epidemics Intentional & unintentional
- Terrorism
- Toxic exposures



# Central Challenge For The Nation

Structure and resource the nation's health and public health system to meet the strategic needs of the nation to perform its health security mission and build:

**A Next Generation Public Health System** 



## Why Invest In Public Health?

The Wall Street Journal: Fed Says U.S. Public Health Among Biggest Near-Term Risks To Financial System

The potential for U.S. public health to worsen as the Covid-19 pandemic continues is one of the greatest near-term risks to the financial system, the Federal Reserve said, while noting that asset prices are susceptible to large declines should investor sentiment shift. Any deterioration in the public-health situation could slow the recent economic recovery, particularly if widespread business closures returned and supply chains were further disrupted, the Fed said. The number of new Covid-19 cases has fallen in recent months, but a resurgence this summer, tied to the Delta variant, coincided with a slowdown in hiring and economic growth." (Ackerman, 11/8)



"

### **The Next Generation Public Health System**

- 1. Radically transform and fully integrate U.S. public health & health care system data infrastructures
- 2. Have the comprehensive capacity to <u>rapidly</u> track & evaluate pathogenic organisms using **next generation** genetic tools
- 3. Have a **robust system to forecast disease** as a tool for prevention and early intervention
- 4. Strong & capable all hazards, emergency preparedness leadership
- 5. Enable public trust in science and government with improved public science literacy
- 6. Operationalize health equity throughout the public health & healthcare enterprise Adopted from NAM letter to OSTP Director 5/21

until the story of the hunt IS TOLD BY THE LION, THE TALE OF the hunt will always glorify the hunter. - AFRICAN PROVERB











#### **About APHA**

The American Public Health Association champions the health of all people and all communities. We strengthen the public health profession, promote best practices and share the latest public health research and information. We are the only organization that combines a nearly 150-year perspective, a broad-based member community and the ability to influence policy to improve the public's health. Learn more at www.apha.org.



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